



**EVERY MINUTE OF
EVERY DAY SOMEONE IN
SAPPI IS MAKING
A WORLD OF DIFFERENCE**

This book contains photographs
taken by Sappi people
around the world to celebrate
and commemorate the
60th Anniversary of Sappi,
which first started operations in
South Africa in December 1936

SAPPI - Making a World of Difference and creating opportunities for people.



FOR 60 YEARS, SAPPI HAS BEEN STEADILY GROWING

1936 DECEMBER

South African Pulp and Paper Industries, Limited, registered as a company with an authorised capital of £750 000 (R1,5 million).

1937 AUGUST

Construction of a pulp and paper mill begins on land near Springs. Mill named 'Enstra' short for 'Enterprise Straw', after its chief raw material.

1947

Purchase of two farms north of the Tugela river in Zululand with the aim of establishing a second paper mill.

1950

Buys farm in Natal with the aim of establishing a pioneer plantation.

Decision to proceed with the development of a second mill, to be called 'Tugela'

Authorised capital increased to £1,75 m (R3,5 m).

1954

Tugela mill produces its first reel of paper for kraft packaging, while Enstra concentrates on fine papers.

1959

Company takes a majority shareholding in Union Corrugated Cases.

1960

Company acquires a majority share in Cellulose Products, manufacturer of tissue wadding.

1962

25 years after the listing of the company, South African Pulp and Paper Industries, Limited, produces its first millionth ton of paper.

1963

Commissioning of No. 2 machine at Tugela, to specialise in Kraft linerboard.

Acquisition of farmland in the Elands River Valley for proposed new mill, to be called Ngodwana, and for plantations.

1966

Ngodwana construction completed, and the new mill produces its first unbleached kraft pulp.

South African Pulp and Paper Industries, Limited, produces its second millionth ton of paper.

1986 THE FIRST FIFTY YEARS

Creation of Sappi International to handle export marketing of all Sappi products.

1987

Particleboard expansion commissioned at Novobord, White River.

1988

Acquisition of Usutu Pulp Company in Swaziland, one of the world's leaders in unbleached softwood kraft market pulp production.

1989

Acquisition of Saiccor, the world's single largest producer of dissolving pulp. Nearly 100% of output is exported.

1990

Purchase of five fine paper mills in the UK, and the establishment of Sappi Europe, with its head office in London.

1991

Acquisition of Speciality Pulp Services of Hong Kong and the establishment of Sappi Trading, the Group's international trading company.

1992

Acquisition of Hannover Papier. The purchase of 99% of Hannover Papier, Germany's leading producer of woodfree coated paper, establishes Sappi as one of the top three European producers in this sector. Sappi shares listed on London and Frankfurt stock exchanges, and Paris Bourse.

1993

Sappi Europe SA launched as the pan-European sales organisation for Sappi products.

1994

Acquisition of a 75% stake in Warren, the USA's largest manufacturer of woodfree coated paper, establishing Sappi as the world's leading producer of these grades.

1995

Commissioning of R800 million expansion at Saiccor, reinforcing its position as the world's leading producer of dissolving pulp.

1996

Major modernisation and upgrading projects on all of Sappi's older mills in Southern Africa completed. Sappi acquires the 22% minority shareholding of DLJ and therefore of Warren - Warren now 99% owned by Sappi.

1968

South African Pulp and Paper Industries, Limited, applies for international patents covering Sapoxyl bleaching process using oxygen rather than chlorine. June: establishment of a new timber division within the company.

1969

South African Pulp and Paper Industries, Limited, produces its third millionth ton of paper.

1970

Trials begin on world's first commercial Sapoxyl bleaching reactor at Enstra.

1973

Company re-registered as 'Sappi Limited'

1977

Formation of three operating subsidiaries - Sappi Fine Papers, Sappi Kraft and Sappi Forests, each with its own board of directors.

1979

Sappi acquires Stanger Pulp and Paper.

1980

Formation of a new division, Sappi Timber Products, specialising in sawmilling.

1981

Sappi Timber Products takes over Elandshoek sawmill near Ngodwana mill. Commissioning of a new waste-based mill in Cape Town, called Cape Kraft, produces its first linerboard made entirely from waste paper. SA Pulp and Paper Industries begins planning for the expansion of Ngodwana, the company's biggest investment to date.

1982

Sappi acquires Novobord, a particleboard manufacturing operation.

1983

Acquisition of Timberboard, soon linked to Novobord.

1985

Ngodwana mill expansion completed - production now includes newsprint, linerboard, unbleached pulp, and first saleable tonnages of bleached pulp.



When we invited the 23 000 Sappi people around the world to contribute to a publication which would picture "24 hours in the life of Sappi around the world", it was with the intention of creating a better understanding and appreciation of the many different people and places that make us the world class company we are.

It was also an opportunity to remind ourselves how, from such small beginnings a mere 60 years ago, the company first began operations with a single mill. As we assembled the various elements of the book, it became increasingly apparent how little paper making has changed in its essentials, and yet how dramatically technology has impacted on our industry and the workplace. But today, just a yesterday, the company is nothing without its people - this book is a reminder of that important truth.

A special thanks to all those who sent us the photographs which made this publication possible. The response was overwhelming and it took rather longer than we had anticipated to select a few hundred photographs from the many thousands taken worldwide. But at last we went to press, and this is the result. We hope you will have as much fun browsing through the book as we had in producing it. In a number of years it will be a valuable reference for those who follow us and lead us through the 21st century.

A handwritten signature in blue ink, appearing to read "Eugene Van As". The signature is stylized with a large, sweeping initial 'E' and a long, horizontal stroke at the end.

EUGENE VAN AS

Executive Chairman, Sappi Limited

August 1997



A BRANCH OF THE FAMILY TREE - SAPPI EUROPE SA, BRUSSELS



S D WARREN COMPANY HEADQUARTERS IN BOSTON, USA



SAPPI EUROPE OFFICES IN SLOANE STREET, LONDON



USUTU PULP COMPANY, SOUTH AFRICA



ON-LINE FROM SPECIALITY PULP SERVICES, HONG KONG



ENSTRA'S SORTING DEPARTMENT, WITH CUT PAPER
READYED FOR DESPATCH TO CUSTOMERS

In December 1936 South African Pulp and Paper Industries, Limited, was registered as a company. In January 1937, it was listed on the Johannesburg Stock Exchange, and within two hours the issue was oversubscribed. Paper was at a premium worldwide, and it was seen as a major growth industry. As a result of wartime paper shortages, many businesses had converted to half size stationery with smaller print.

At South African Pulp and Paper Industries Limited, the annual reports were reduced to a single sheet carrying the Chairman's remarks and a few relevant figures.



"SAPPI HOUSE"

Sappi Limited headquarters in Johannesburg, South Africa
PHOTOGRAPH BY LAURENCE NEWMAN, SAPPI LIMITED, JOHANNESBURG



SERIOUS BUSINESS AT SAPPI FINE PAPERS, JOHANNESBURG, SOUTH AFRICA



MARY-ANNE UYS & AGNES MOLEFE AT
CENTRAL INFORMATION SERVICES,
SAPPI HOUSE, SOUTH AFRICA



SALLY ALLEN SWAMPED BY CALLS
ON THE 7TH FLOOR, SAPPI HOUSE,
SOUTH AFRICA



KIM LE ROUX AND NANCY DE JAGER - THE WARM HEART OF
SAPPI LIMITED CORPORATE COMMUNICATIONS DEPARTMENT



WHEAT STRAW FOR MAKING PAPER:
EXTRACTING STRAW BALES FROM A STACK AT
THE ENSTRA MILL

The site chosen for the first mill covered 19 hectares just south of Geduld. One of its main attractions was the vast quantity of underground water which continuously seeped into a nearby mine, and had to be pumped to the surface.

It seemed pure enough to be used for making paper. Some wood was available for pulping but straw was to be the primary fibre, and was obtained from wherever local farmers harvested wheat.

The straw was cheap but the harvesting season was only once a year. As it had to be baled dry to prevent rotting, crews worked by night as well as by day, with electric lamps mounted on the tractors. This method of harvesting was such a novelty that local farm families turned out to watch.

1937 AUGUST

Construction of pulp and paper mill begins at Springs in the Transvaal. In time, the mill would become known as "Enstra", the name being short for 'Enterprise Straw'.



60 years ago, we laid the foundations for growth...



"SUNRISE AT SAICCOR"

Acquired in 1988, Sappi Saiccor nestles on the banks of the Umkomaas River in Kwazulu-Natal, South Africa, and is the world's largest producer of dissolving pulp

PHOTOGRAPH BY SUE PILKINGTON, SAPPI SAICCOR, SOUTH AFRICA